



Stage 4 Project Readiness and Approval

California Department of Technology, SIMM 19D, Revision 6/28/2017

4.4 General Information

Agency or State Entity Name:

Department of Veterans Affairs

Organization Code:

8955

Proposal Name:

CalVet Electronic Health Record (CEHR)

Department of Technology Project Number: 8950-059

4.5 Submittal Information

Contact Information:

Contact First Name:

Anthony

Contact Email:

Anthony.Juarez@CalVet.ca.gov

Contact Last Name:

Juarez

Contact Phone Number:

(916) 653-2172

Submission Date:

2/26/2020

Submission Type:

New Submission

Updated Submission (Pre-Approval)

Updated Submission (Post-Approval)

Withdraw Submission

Reason: Select...

If "Other," specify:

Sections Updated (For Updated Submissions only, check all that apply)

- 4.4 General Information
- 4.5 Submittal Information
- 4.6 Primary Solicitation Results
 - 4.6.1 Solicitation Key Action Dates Variance
 - 4.6.2 Addenda
 - 4.6.3 Final Bid Respondents
 - 4.6.4 Subcontractor Information
- 4.7 Ancillary Solicitation Status
- 4.8 Contract Management
- 4.9 Organizational Readiness
 - 4.9.1 Project Organization Chart
- 4.10 Project Readiness
- 4.11 Requirements Baseline
 - 4.11.1 Final Requirements Count
- 4.12 Schedule
 - 4.12.1 Schedule Summary
 - 4.12.2 Reason(s) for Difference
 - 4.12.3 High Level Master Schedule and Key Milestones
- 4.13 Cost Baseline
 - 4.13.1 Cost Summary
 - 4.13.2 Reason(s) for Difference
 - 4.13.3 Budget Change Proposal (BCP) Summary
 - 4.13.4 Financial Analysis Worksheets (Baseline)
- 4.14 Project Management Planning
- 4.15 Risk Register

Summary of Changes:

Not applicable, this is a new submission.

Project Approval Executive Transmittal

Attachment: Include the Project Approval Executive Transmittal as an attachment to your email submission.

Condition(s) from Previous Stage(s):

Condition # None

Condition Category	Select... If "Other," (specify)
Condition Sub-Category	Select... If "Other," specify:
Condition	
Assessment	Select... If "Other," specify:
Agency/State Entity Response	
Status	Select... If "Other," specify:
Add additional conditions as needed.	

4.6 Primary Solicitation Results

4.6.1 Solicitation Key Action Dates

Activity:	Release of Solicitation If "Other," specify:
Actual Start Date:	12/14/2018
Actual End Date:	12/14/2018
Actual Duration (Number of Business Days):	1
Activity:	Last day to submit Exhibit 2: Intent to Bid and Exhibit 3: Confidentiality Statement (signed) If "Other," specify: Click here to enter text.
Actual Start Date:	1/04/2019
Actual End Date:	1/04/2019
Actual Duration (Number of Business Days):	1
Activity:	Last day to submit written questions to and request a meeting with OTech If "Other," specify: Click here to enter text.
Actual Start Date:	1/04/2019
Actual End Date:	1/04/2019
Actual Duration (Number of Business Days):	1
Activity:	Last day to submit written questions for clarification of solicitation for Bidder's Walkthrough If "Other," specify: Click here to enter text.
Actual Start Date:	1/04/2019
Actual End Date:	1/04/2019
Actual Duration (Number of Business Days):	1
Activity:	Mandatory Bidder's Walkthrough

	If "Other," specify: Click here to enter text.
Actual Start Date:	1/15/2019
Actual End Date:	1/15/2019
Actual Duration (Number of Business Days):	1
Activity:	Last day to submit written questions using Attachment 1 and request changes to requirements using Attachment 2
	If "Other," specify: Click here to enter text.
Actual Start Date:	1/22/2019
Actual End Date:	1/22/2019
Actual Duration (Number of Business Days):	1
Activity:	State's response to bidder's questions, bidder's request for changes to the requirements and release of Addendum 1
	If "Other," specify: Click here to enter text.
Actual Start Date:	2/15/2019
Actual End Date:	2/15/2019
Actual Duration (Number of Business Days):	1
Activity:	Last day to submit written questions using Attachment 1 and request changes to requirements using Attachment 2
	If "Other," specify: Click here to enter text.
Actual Start Date:	2/22/2019
Actual End Date:	2/22/2019
Actual Duration (Number of Business Days):	1
Activity:	State's response to bidder's questions, bidder's request for changes to the requirements and release of Addendum 2
	If "Other," specify: Click here to enter text.
Actual Start Date:	3/01/2019
Actual End Date:	3/01/2019
Actual Duration (Number of Business Days):	1
Activity:	Last day to submit written questions using Attachment 1 and request changes to requirements using Attachment 2
	If "Other," specify: Click here to enter text.
Actual Start Date:	3/06/2019
Actual End Date:	3/06/2019
Actual Duration (Number of Business Days):	1

Activity:	State's response to bidder's questions, bidder's request for changes to the requirements and release of Addendum 3 If "Other," specify: Click here to enter text.
Actual Start Date:	3/14/2019
Actual End Date:	3/14/2019
Actual Duration (Number of Business Days):	1
Activity:	Release of Addendum 4 If "Other," specify: Click here to enter text.
Actual Start Date:	3/21/2019
Actual End Date:	3/21/2019
Actual Duration (Number of Business Days):	1
Activity:	Last day to protest solicitation requirements If "Other," specify: Click here to enter text.
Actual Start Date:	3/22/2019
Actual End Date:	3/22/2019
Actual Duration (Number of Business Days):	1
Activity:	Last day to submit Final Proposals If "Other," specify: Click here to enter text.
Actual Start Date:	3/27/2019
Actual End Date:	3/27/2019
Actual Duration (Number of Business Days):	1
Activity:	Evaluation Period If "Other," specify: Click here to enter text.
Actual Start Date:	4/02/2019
Actual End Date:	4/19/2019
Actual Duration (Number of Business Days):	14
Activity:	Demonstration If "Other," specify: Click here to enter text.
Actual Start Date:	6/10/2019
Actual End Date:	6/14/2019
Actual Duration (Number of Business Days):	5
Activity:	Confidential Discussions with individual bidders Clarifications with top two bidders
Actual Start Date:	8/20/2019

Actual End Date:	8/28/2019
Actual Duration (Number of Business Days):	7
Activity:	Other Best and Final Offers Due (including extension)
Actual Start Date:	9/18/2019
Actual End Date:	9/26/2019
Actual Duration (Number of Business Days):	7
Activity:	Confidential Discussions with individual bidders Clarifications with top two bidders
Actual Start Date:	10/10/2019
Actual End Date:	10/15/2019
Actual Duration (Number of Business Days):	4
Activity:	Other Revised Best and Final Offers Due
Actual Start Date:	10/11/2019
Actual End Date:	10/31/2019
Actual Duration (Number of Business Days):	15
Activity:	Other CDT and CalVet review of Evaluation and Selection Report
Actual Start Date:	11/01/2019
Actual End Date:	11/22/2019
Actual Duration (Number of Business Days):	15
Activity:	Evaluation Period Evaluation and Selection Phase II (Compliance) Planning
Actual Start Date:	11/25/2019
Actual End Date:	12/11/2019
Actual Duration (Number of Business Days):	11
Activity:	Demonstration Technical Demonstrations and Scoring
Actual Start Date:	12/12/2019
Actual End Date:	12/13/2019
Actual Duration (Number of Business Days):	2
Activity:	Demonstration

	Functional/Non-Functional Demonstration
Actual Start Date:	12/18/2019
Actual End Date:	12/18/2019
Actual Duration (Number of Business Days):	1
Activity:	Other Negotiations with top bidder
Actual Start Date:	1/02/2020
Actual End Date:	1/03/2020
Actual Duration (Number of Business Days):	2
Activity:	Other Best and Final Offer Due
Actual Start Date:	1/07/2020
Actual End Date:	1/07/2020
Actual Duration (Number of Business Days):	1
Activity:	Confidential Discussions with individual bidders Discussion with CDT, CalVet, and Top Bidder's Legal Teams
Actual Start Date:	1/16/2020
Actual End Date:	1/16/2020
Actual Duration (Number of Business Days):	1
Activity:	Confidential Discussions with individual bidders Contract review with CDT, CalVet, and Top Bidder
Actual Start Date:	1/22/2020
Actual End Date:	1/22/2020
Actual Duration (Number of Business Days):	1
Activity:	Other Top Bidder submits revised Best and Final Offer
Actual Start Date:	1/24/2020
Actual End Date:	1/24/2020
Actual Duration (Number of Business Days):	1
Activity:	Other State's Response to Top Bidder's revised Best and Final Offer
Actual Start Date:	1/31/2020
Actual End Date:	1/31/2020

Actual Duration (Number of Business Days):	1
Activity:	Other Final agreement on Best and Final Offer
Actual Start Date:	2/7/2020
Actual End Date:	2/07/2020
Actual Duration (Number of Business Days):	1
Activity:	Notification of Award
Actual Start Date:	2/10/2020
Actual End Date:	2/10/2020
Actual Duration (Number of Business Days):	1
Activity:	Other Evaluation and Selection Report Signed
Actual Start Date:	2/11/2020
Actual End Date:	2/11/2020
Actual Duration (Number of Business Days):	1
Activity:	Contract Execution
Actual Start Date:	2/20/2020
Actual End Date:	2/20/2020
Actual Duration (Number of Business Days):	1

Add additional key action date activities as needed.

4.6.2 Addenda

Addenda Number:	1
Addenda Category:	Other If "Other," specify: Modifications to RFP, SOW and Requirements
Addenda Number:	2
Addenda Category:	Other If "Other," specify: Modifications to RFP, SOW, Requirements and Cost worksheets
Addenda Number:	3
Addenda Category:	Other If "Other," specify: Modifications to RFP and Requirement
Addenda Number:	4
Addenda Category:	Other If "Other," specify: Correction to Key Action Date (Last day to protest solicitation requirements)

Add additional addenda as needed.

4.6.3 Final Bid Respondents

Respondent Name: Netsmart
Compliant: Yes
Non-compliance Category: Select...
If "Other," specify:

Add additional non-compliance categories as needed.

Negotiations Conducted: Yes
Intent to Award: Yes
Protest: Select...
Protest Disposition: Select...
Contract Number: ...
Contract Start Date: 2/20/2020
Contract End Date: 12/31/2023
Total Contract Cost (without Optional Years): \$12,853,413
Optional Years: 2
Option Years (Number of Months): 24
Total Cost of Optional Years: \$3,303,684
Total Contract Cost (with Optional Years): \$16,157,097

Respondent Name: MatrixCare
Compliant: No
Non-compliance Category: Did not indicate compliance to functional/non-functional requirement(s)
Bidder was provided guidance through the bid evaluation and selection compliance phase to complete their responses to requirements and chose not to update the applicable documentation.

Add additional non-compliance categories as needed.

Negotiations Conducted: No
Intent to Award: No
Protest: Select...
Protest Disposition: Choose an item.
Contract Number: [Click here to enter text.](#)
Contract Start Date:
Total Contract Cost (without Optional Years): \$10,748,708.70
Optional Years: 2

Option Years (Number of Months):	24
Total Cost of Optional Years:	\$5,247,804
Total Contract Cost (with Optional Years):	\$15,996,512.70
Respondent Name:	Cerner
Compliant:	No
Non-compliance Category:	Other Bidder failed Technical Demonstration
Add additional non-compliance categories as needed.	
Negotiations Conducted:	No
Intent to Award:	Select...
Protest:	Select...
Protest Disposition:	Choose an item.
Contract Number:	Click here to enter text.
Contract Start Date:	
Contract End Date:	
Total Contract Cost (without Optional Years):	\$50,439,772.50
Optional Years:	2
Option Years (Number of Months):	24
Total Cost of Optional Years:	\$11,144,712
Total Contract Cost (with Optional Years):	\$61,584,484.50
Respondent Name:	MEDITECH
Compliant:	No
Non-compliance Category:	Other Included legal assumptions and constraints Bidder chose not to enter the compliance process.
Add additional non-compliance categories as needed.	
Negotiations Conducted:	No
Intent to Award:	Select...
Protest:	Select...
Protest Disposition:	Choose an item.
Contract Number:	Click here to enter text.
Contract Start Date:	

Contract End Date:	
Total Contract Cost (without Optional Years):	\$0
Optional Years:	
Option Years (Number of Months):	Click here to enter text.
Total Cost of Optional Years:	\$0
Total Contract Cost (with Optional Years):	\$0
Respondent Name:	ADL Data Systems, Inc
Compliant:	No
Non-compliance Category:	Other Bidder failed Technical Demonstration

Add additional non-compliance categories as needed.

Negotiations Conducted:	No
Intent to Award:	Select...
Protest:	Select...
Protest Disposition:	Choose an item.
Contract Number:	Click here to enter text.
Contract Start Date:	
Contract End Date:	
Total Contract Cost (without Optional Years):	\$2,135,900
Optional Years:	2
Option Years (Number of Months):	24
Total Cost of Optional Years:	\$1,330,560
Total Contract Cost (with Optional Years):	\$3,466,460

Add additional respondents as needed.

4.6.4 Subcontractor Information

Complete the subcontractor information only for the subcontractors of the intended awardee.

Subcontractor Name	SB	DVBE	N/A
FARO Consulting and Solutions LLC	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Add additional subcontractor as needed.

4.7 Ancillary Solicitation Status

Solicitation Title:	CalVet Electronic Health Record IV&V Services
Status:	Completed
Awardee Name:	Ten Consulting

Contract Number:	18HS0534
Contract Start Date:	7/01/2019
Contract End Date:	6/30/2020
Total Contract Cost (without Optional Years):	\$208,000
Optional Years:	
Optional Years (Number of Months):	0
Total Cost of Optional Years:	
Total Contract Cost (with Optional Years):	\$208,000

Add additional ancillary solicitation statuses as needed.

4.8 Contract Management

Complete the questions below in reference to the primary solicitation.	Yes	No
1. Has the role of Contract Manager been assigned and has the Contract Manager reviewed and gained an understanding of the scope, activities, tasks and deliverables of the contract? If "No," briefly explain below why this has not been accomplished: ...	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Does the assigned Contract Manager understand the processes for post award contract activities, including contract amendments, contract work authorizations, terms and conditions, and contract escalation/resolution? If "No," briefly explain below why this has not been accomplished: ...	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Has a post-award or kickoff meeting between the Contract Manager and state project team members been scheduled to align state and contractor expectations related to contract, budget, invoicing, requirements review, and contractor incentives? If "No," briefly explain below why this has not been accomplished: The Contractor has five (5) working days from contract execution to conduct the kick-off meeting	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4. Does the Contract Manager understand the Agency/state entity and federal processes, policy, and applicable procedures? If "No," briefly explain below why this has not been accomplished: ...	<input checked="" type="checkbox"/>	<input type="checkbox"/>
5. Does the Contract Manager have a plan to collect and assess contractor and project performance information on a regular basis (e.g., establish meetings with Project Managers, communication techniques)? If "No," briefly explain below why this has not been accomplished: ...	<input checked="" type="checkbox"/>	<input type="checkbox"/>

4.9 Organizational Readiness

	Yes	No
1. Does the Agency/state entity currently have a mature release management process with a repeatable and scalable testing methodology that supports all stages of testing (system, integration, security, performance, interfaces, regression, user acceptance, and accessibility)? If "No," briefly describe below the release management process that will be used to manage, plan, schedule, and control a software build through the different phases and environments, including testing and deploying software releases: ...	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Does the project team have a clear understanding of the lines of business that will be impacted by the project? If "No," briefly explain below how the Agency/state entity plans to educate the project team to ensure all members have a clear understanding of the goals that the project intends to achieve:	<input checked="" type="checkbox"/>	<input type="checkbox"/>

- ...
3. Does the Agency/state entity have processes and methodologies in place to support organizational change management (OCM) activities identified in Stage 1, Section 1.12.4 Training and Organizational Change Management?
- If "No," briefly describe below how the Agency/state entity will perform OCM activities for this proposal:
 To clarify, CalVet has a multipronged approach to address organizational readiness. In part the project already developed "as-is" and "to-be" business processes. These processes will be used to work with the staff during and outside training to ensure staff are aware of the expected business processes. The "to-be" business processes will be updated to reflect the specific new system functionality once there is understanding of the implemented system. Secondly, the project consolidated the lessons learned from the prior electronic health record implementation, identified the applicable categories (BPR, Communications, etc.), determined whether the lesson would be applied to the current project, and where the lesson is addressed in the current project (e.g. Project Management Plans). Lastly, CalVet is in the process of hiring one State staff position to perform OCM activities.
4. Does the Agency/state entity have dedicated resources assigned to business process improvement or business process reengineering activities?
- If "Yes," specify the areas of business process improvement needed below:
 As with PAL Stage 2, CalVet has SMEs and business owners who will continue to review and improve business processes. During the CEHR project phase, CalVet will work with CEHR vendor with activities related to business process improvement/reengineering. CalVet staff business knowledge, together with OCM staff and vendor's knowledge of the CEHR system, will result in optimal business process improvement.
 If "No," briefly explain below how the Agency/state entity will perform business process improvement or business process reengineering activities for this proposal:

4.9.1 Project Organization Chart

Attachment: Include the project organization charts as an attachment to your email submission.

4.10 Project Readiness

1. Select the system development methodology you plan to use to design and develop the new system:
 Agile/Iterative Waterfall Other
- If "Other," specify the methodology and provide a brief description below:
 Project activities (planning, development, data mapping) will align with the Waterfall methodology. Implementation of Homes will be iterative as detailed in the SOW.
- Describe below the Agency/state entity's past project experience using the system development methodology identified. If this methodology has never been used before, describe the training and staff development that will be provided to prepare staff to leverage this methodology.

[Click here to enter text.](#)

	Yes	No	N/A
2. Has the Agency/state entity received approval of the Evaluation and Selection Report?	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Has the Agency/state entity engaged the Office of Technology Services (OTech) for capacity planning and the development of the solution delivery timeline? If "No" and data center capacity planning and alignment services are needed and the Agency/state entity has not engaged OTech, explain below:	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
...			
4. Have resource commitments been obtained for all staff resources identified in Stage 3, Section 3.19 Staffing Allocation? If "No," explain below why commitments have not been obtained and the plan to mitigate this risk:	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
...			
5. Does the project staffing plan ensure sufficient staff resources are available to perform project activities while also supporting maintenance and ongoing operations for other Agency/state entity initiatives? If "No," explain below how sufficient resource levels will be maintained for all project activities:	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
...			

6. Have all identified project leads received formal project management training?
If "No," explain below how the Agency/state entity will educate the project team leads on project management basics:
7. If California Department of Technology oversight services are required, has a Service Request (SR) for oversight services been submitted?
If "Yes," provide the SR number below; if "No," provide a brief explanation below:
000002349324
8. Has the project begun procurement activities for Independent Verification and Validation (IV&V) services per the State Administrative Manual Section 4940.3?
If "Yes," indicate the planned start date for IV&V services below:
7/1/2019
If "No" or "N/A," provide a brief explanation below:

4.11 Requirements Baseline

- | | Yes | No | N/A |
|---|-------------------------------------|--------------------------|--------------------------|
| 1. Has the Agency/state entity modified any mid-level or detailed solution requirements since obtaining approval of the Stage 3 Solution Development?
If "Yes": | <input checked="" type="checkbox"/> | <input type="checkbox"/> | |
| <ul style="list-style-type: none"> Enter the percentage of change in the space provided.
Percentage of Change
4.6% Describe below the modification(s), impact(s) to the recommended alternative, and how the requirements align with the business objectives established in the Stage 1 Business Analysis: <ul style="list-style-type: none"> A small number of detailed requirements were changed from Mandatory to Desirable resulting from vendor requirements questions and feedback during the RFP process. There was no overall impact to the recommended alternative or business objectives. | | | |
| 2. Has the requirements traceability been updated to accurately reflect any modification(s)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

4.11.1 Final Requirements Count

Total Functional Requirements:	00676
Total Non-Functional Requirements:	00102
Total Project/Transition Requirements:	00000
Requirements Grand Total	00778

4.12 Schedule

4.12.1 Schedule Summary

	Estimated Date	Final Baseline Date	Difference
Project Planning Start Date	1/02/2017	7/14/2016	172 Days
Project Planning End Date	12/31/2018	2/14/2020	410 Days
Project Start Date	1/2/2019	2/28/2020	422 Days
Project End Date	6/30/2020	12/31/2021	549 Days

4.12.2 Reason(s) for Difference

- Project Planning End Date extended from December 2018 to December 2019. Within these months, there were key staff changes among the organization and other partners. During Stage 3, the project added an unplanned event: Pre-Solicitation. This action was not anticipated when estimating cost in Stage 2. During Stage 4 additional procurement activities included confidential discussions, a phase to bring bidders' documentation into compliance, and technical demonstrations separate from functional/non-functional demonstrations.

4.12.3 High Level Master Schedule and Key Milestones

Attachment: Include the high level master schedule and key milestones as an attachment to your email submission.

4.13 Cost Baseline

4.13.1 Cost Summary

	Estimated Proposed Cost	Final Baseline Cost	Difference
Total Planning Cost (One-Time)	\$3,623,571	\$4,314,635	+\$691,064
Total Project Cost (One-Time)	\$10,447,220	\$13,452,409	+\$3,005,189
Total Future Operations IT Staff and OE&E Cost (Continuing)	\$3,454,664	\$3,068,622	-\$386,042
TOTAL:	\$17,525,455	\$20,835,666	+\$3,310,211
Annual Future Operations IT Costs (M&O)	\$1,659,679	\$2,093,550	+\$433,871

4.13.2 Reason(s) for Difference

CEHR Planning phase was estimated to end in December 2018 , actual end date is 2/14/2020. Following factors contributed to the extension: Pre-Solicitation activities, coordination of vendor demonstrations, negotiations, multiple best and final offers, and multiple confidential discussions.

4.13.3 Budget Change Proposal (BCP) Summary

Budget Request ID	[REDACTED]
Budget Request Year	[REDACTED]
Requested Amount	[REDACTED]
Status	[REDACTED]

Add additional BCP summaries as needed.

4.13.4 Financial Analysis Worksheets (Baseline)

Attachment: Include the FAWs as an attachment to your email submission.

4.14 Project Management Planning

	Yes	No	N/A
Are the following project management plans or project artifacts complete, approved by the designated Agency/state entity authority, and available for California Department of Technology review?			
Risk Register	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
If "No," provide the status below; if "N/A," provide an explanation below:			
....			
Contract Management Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
If "No," provide the status below; if "N/A," provide an explanation below:			
Contract Management Plan was previously reviewed and approved by CDT in Stage 3. No updates since.			
Cost Management Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
If "No," provide the status below; if "N/A," provide an explanation below:			
Implementation Management Plan	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
If "No," provide the status below; if "N/A," provide an explanation below:			
This is a contractor deliverable			
Requirements Management Plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
If "No," provide the status below; if "N/A," provide an explanation below:			
....			
Deliverable Expectation Document (DED)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
If "No," provide the status below; if "N/A," provide an explanation below:			
....			

4.15 Risk Register

Attachment: Include the risk register as an attachment to your email submission.

Stage 4 Project Readiness and Approval – Department of Technology Use Only

Original "New Submission" Date	2/14/2020
Form Received Date	2/26/2020
Form Accepted Date	2/26/2020
Form Status	Completed
Form Status Date	3/6/2020
Form Disposition	Approved
	If "Other," specify:
Form Disposition Date	3/6/2020